

4-2-92  
12-3-8 v.6

Shirley  
As file in  
law's progress reports  
Thanks  
Paul

# ASH GROVE CEMENT COMPANY

Inter-Office Memorandum

Date April 2, 1992

To Steve Sheridan

From Ken Rone

Copies to Jim Post

Subject Progress Report  
Week Ending 3/27/92

George Wells

Dan Peters

A lost time accident occurred when an employee injured his shoulder after losing his balance and falling during the opening of a rail car door. No doctors report is available to determine the exact diagnosis. Meetings were held with all involved in railcar opening to clarify rail opening procedures and to encourage employees to stop when they are exposing themselves to risk.

We extended an offer to a new Office Coordinator, after no response to our in-plant posting, which was accepted. The new position will start 4/6.

Baugh will schedule a safety walk thru of the plant with Jerry Brown to reconcile MSHA interpretations on April 2nd and 3rd.

Three I/E Specialists are taking the Allen Bradley PLC classes.

I discussed the situation of the noisy compressor with the Rogers Machinery expert referred by Fuller Co. His incitation was that without hearing the compressor run he could not determine whether or not we had a problem. I advised Fuller we maintain our position that the machine is unacceptable.

We received the Cardox system from Montana City for use in the clinker feed bin.

The Seattle Fire Dept. conducted three inspections. They are uncertain what current permits can be continued, considering our new operation. They will investigate and get back.

Stoneway personnel washed out their lamp black tank into our storm sewer and thus into our pond. They cited human error and agree that such incidents cannot be allowed to happen.

Pacific Coast Coal's Dave Morris asked if we could enlarge the truck offload grizzly to better accommodate his clay. I rejected this request. If his clay meets sizing specification, then Fuller's performance contract requires them to make necessary modifications. If his clay does not meet specification, the clay is unacceptable.

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April 2, 1992  
K RONE

PROGRESS REPORT  
SEATTLE TERMINAL

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This week concluded training for the I/E group and classroom training for the operations group. A six week maintenance program will begin next week for the mechanical team. The staff met with Art Veneucci and Fuller to discuss inadequacies we perceive in the their training program. Particular concerns were voiced over inadequacies in the Tech Specialist and operations programs. Fuller will attempt to bolster these areas with a modified schedule during the balance of our pre-startup period.

We await a report from Ron Vidergar on his impressions of the Finish Mill control system. Based on this input and some of our own observations, we will request that Fuller make specific changes to the control logic and graphical displays.

Jeff Mendez dropped by for a tour of the plant. Later in the week he called to inquire about our ability to supply a 40,000 ton order of bulkbags for Hawaii. I responded that this would require an increase in supervision, new hiring, extended overtime and was predicated on delivery timing. With adequate notice to implement these changes such an order could be met, but essentially means that we would have to create an entity for what now is a part time endeavor.

The Project Budget was recalculated thru February. The Cyclonaire pipe line installation progressed. The pumps for the new Storm Sewer Project were set and the last of the force main was installed. We only await wiring to complete this project. Jim Thorwigen and John Warenke came up to install the improved modems and began to initiate the new storeroom inventory system.

Plant construction centered on the Coal Mill feed system and the G-Cooler pan conveyor. The burner pipe was moved into position and plumbed up. The SMG suggested modifications were implemented on the stiff-leg crane getting that system ready for final positioning. The rubber tire fenders were installed on the dolphins and access dock. Extensive final grading was performed over most of the site and the first pours were made on the office parking lot. Electrical construction continues in most areas. Work continues on the pulverized coal delivery pipelines.

Next week we plan to hire a Mechanical Specialist to replace John Kinnemann who was promoted to supervisor. We will interview for Quality Assistant, Equipment Operator, Tech Specialist and the final Mechanical Specialist spot. We are considering expanding our Packing and Loading department which will require a posting. We plan to meet with Fuller to discuss SDR training and the results of our Finish Mill test run. IRI will have their facility inspection. Hans Steuch will visit. A planning session for the IEEE meeting will be held. WNG will install their large gas meter.

*AK*

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